

## Appendix 2

<b>Major Variances between Outturn Budget and Actual for 2010/11</b>				
<b>Service</b>	<b>Budget £</b>	<b>Actual £</b>	<b>Variance £</b>	<b>Commentary</b>
<b>Director Policy, Performance &amp; Partnership</b>				
<b>Policy, Performance &amp; Partnership</b>				
Redditch Partnership	79,410	(195,912)	(275,322)	Grant income received in 2010/11 will be moved to earmarked reserve to fund ongoing work. This is relating to Area of Highest Need.
Climate Change	48,370	27,465	(20,905)	Climate Change Manager is 50% funded by Bromsgrove DC. There has been a reduction of £9k on Support Services recharge and the misc. expenses budget has not been fully utilised during the year.

<b>Service</b>	<b>Budget £</b>	<b>Actual £</b>	<b>Variance £</b>	<b>Commentary</b>
<b>Executive Director Finance &amp; Resources</b>				
<b>Head of Finance &amp; Resources</b>				
Rent Allowances	179,920	(10,037)	(189,957)	Due to a reduced provision for bad debts from 2009/10.
Corporate Activities	8,200	40,201	32,001	A £10,000 contribution paid to the County Council for the WETT programme fund and 50% costs relating to META workshops are included in the variance.
Council Tax	490,900	387,016	(103,884)	Reduction in support services recharge and an increase in court fees.
NDR	136,780	106,875	(29,905)	Reduction in support services recharge and audit fees.
Asset Disposal	159,020	115,847	(43,173)	Advertising savings and reduced support costs of £38,810.
Comm Related Asset Property	(274,850)	(401,955)	(127,105)	A central government proposal to end empty property rate exemptions did not materialise in 2010/11 therefore the additional £49,905 provision for NNDR void properties was not needed. The remainder of the surplus has resulted from increased income from re-negotiated rents.

<b>Service</b>	<b>Budget £</b>	<b>Actual £</b>	<b>Variance £</b>	<b>Commentary</b>
Voluntary Land Reg.	54,610	19,445	(35,165)	Original bid of £70k to pay for Bromsgrove staff to provide the service – balance to be moved to earmarked reserve.
Finance Charges	423,720	212,820	(210,900)	The authority has been able to take advantage of low interest rates for borrowing.
Prior Year Adjustment - VAT	(346,000)	(628,840)	(282,840)	VAT refund received, early estimate was prudent as this was uncertain.
<b>Head of Legal, Equalities and Democratic Services</b>				
Neighbourhood Groups	49,230	17	(49,213)	This budget is no longer required and has been removed in 2011/12.
Election	105,370	85,082	(20,288)	Shared Service with Bromsgrove DC. Both Bromsgrove and Redditch have savings within the Service.

Service	Budget £	Actual £	Variance £	Commentary
<b>Director Planning &amp; Regeneration, Regulatory and Housing Services</b>				
<b>Head of Housing &amp; Community</b>				
Homelessness Grant	(70)	(41,611)	(41,541)	Unused grant earmarked for projects in 2011/12.
Housing GF Recharges	98,070	71,180	(26,890)	Reduction in Support Service recharges.
<b>Head of Planning &amp; Regeneration</b>				
Economic Development	190,630	112,031	(78,599)	A salary saving of £25k and underspend of bid money of £41k has contributed to the overall saving. £9,750 has been set aside in an earmarked reserve and a request to move £15,785 forward into 2011/12 for the Town Centre will be put forward to CMT.

<b>Service</b>	<b>Budget £</b>	<b>Actual £</b>	<b>Variance £</b>	<b>Commentary</b>
Land Charges Income	(19,160)	(45,001)	(25,841)	Additional income to be moved into earmarked reserve for estimated litigation.
Civil Emergency Planning	67,850	43,000	(24,850)	Reduced Support Services costs.
Planning Applications	340,540	195,061	(145,479)	Additional receipts in first half of 2010/11 contributed to the £40,892 increase in income. There has been a reduction in support costs of £86,110 due to vacancies in Planning and a bid of £10,000 for Urban Design Advice has not been used in 2010/11.
Local Development Framework	220,040	272,854	52,814	Increased time spent by Planning Officers which has cost of £90,190. Savings of £37,392 on consultants fees will be moved to an earmarked reserve for the Local Plan Enquiry.
Local Plans	245,740	165,175	(80,565)	Reduction on Planning Officers time in part due to staff vacancies.

Service	Budget £	Actual £	Variance £	Commentary
<b>Director of Leisure, Environment &amp; Community Services</b>				
<b>Head of Community Services</b>				
Shopmobility	127,210	155,761	28,551	Town Centre Management have reduced grant to RBC by £10k. There are reduced Support Services recharges of £14.9k. Charges for equipment applied in 2010/11 due to changes in accounting practice – funded from previous year's earmarked reserves.
Dial a Ride	295,190	272,431	(22,759)	Salary savings and Support Services recharge have contributed to the overall reduction in costs.
Community Safety	165,350	77,109	(88,241)	£24k relates to savings in Support Services Recharge. £33k is for a grant-funded post that is to be recruited in the new year (in earmarked reserves). £29k is due to staff savings – this relates to a vacant assistant post and income received for Shared Service Manager.

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Lifeline	(1,580)	(37,765)	(36,185)	Savings were anticipated in 2010/11 in accordance with the Shared Service Business case
CCTV	512,580	432,102	(80,478)	Savings were anticipated in 2010/11 in accordance with the Shared Service Business case

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<b>Head of Environment</b>				
Crematorium	(166,180)	(205,448)	(39,268)	£60k has been put into an earmarked reserve to pay for mercury emissions equipment. There was also additional income of £38k.
Landscape & Countryside	74,610	0	(74,610)	Budgets were moved as part of the Environmental Services restructuring. The saving over the whole service was 20K.
Alternate Weekly Collection	0	(26,054)	(26,054)	Grant funding from previous years – to be put in an earmarked reserve.
<b>Head of Leisure &amp; Cultural</b>				
Church Hill Community Centre	23,490	(33,267)	(56,757)	Rent received for two years which was not anticipated.



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Abbey Stadium	499,390	478,202	(21,188)	Reduction in casual hours coaches, instruction staff and £10k over achievement in income due to new class programme, an increase in daytime bookings and revised fees and charges for club bookings.
Pitcheroak Golf Course	75,698	107,078	31,380	Income target was not achievable.
Play Areas	330,930	310,004	(20,926)	Modern apprentice was not appointed and there was a saving of £5,990 on support costs. £5k funding was received from another provider for a play area – as this income had not been expected, a request to move the money into 2011/12 for ongoing maintenance has been submitted as this budget was reduced by £30k as part of the 'quick wins'.
Reddicard	(45,380)	(22,581)	22,799	Increased income target from 2006/07 fees and charges review which has not been achieved.
REDI	137,650	195,535	57,885	Executive committee on 28th July 2010 approved an operating budget of £191,000 for 2010/11 in accordance with option 4 on Appendix 3. The actual spend was £195,535.16, which amounted to an overspend of £4,535.16.

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Action Sport	162,960	130,222	(32,738)	£15,492 grants/contribution not spent has been moved forward to an earmarked reserve. The remaining surplus is the result of a salary saving and additional POW funding.